that can be kept in employment by any particular person must bear a certain proportion to his capital, so the number of those that can be continually employed by all the members of a great society must bear a certain proportion to the whole capital of that society, and never can exceed that proportion. No regulation of commerce can increase the quantity of industry in any society beyond what its capital can maintain. It can only divert a part of it into a direction into which it might not otherwise have gone; and it is by no means certain that this artificial direction is likely to be more advantageous to the society than that into which it would have gone of its own accord.

Every individual is continually exerting himself to find out the most advantageous employment for whatever capital he can command. It is his own advantage, indeed, and not that of the society, which he has in view. But the study of his own advantage naturally, or rather necessarily, leads him to prefer that employment which is most advantageous to the society.

First, every individual endeavours to employ his capital as near home as he can, and consequently as much as he can in the support of domestic industry; provided always that he can thereby obtain the ordinary, or not a great deal less than the ordinary profits of stock.

Thus, upon equal or nearly equal profits, every wholesale merchant naturally prefers the home trade to the foreign trade of consumption, and the foreign trade of consumption to the carrying trade. In the home trade his capital is never so long out of his sight as it frequently is in the foreign trade of consumption. He can know better the character and situation of the persons whom he trusts, and if he should happen to be deceived, he knows better the laws of the country from which he must seek redress. In the carrying trade, the capital of the merchant is, as it were, divided between two foreign countries, and no part of it is ever necessarily brought home, or placed under his own immediate view and command. The capital which an Amsterdam merchant employs in carrying corn from Konnigsberg to Lisbon, and fruit and wine from Lisbon to Konnigsberg, must generally be the one-half of it at Konnigsberg and the other half at Lisbon. No part of it need ever come to Amsterdam. The natural residence of such a merchant should
either be at Konnigsberg or Lisbon, and it can only be some very particular circumstances which can make him prefer the residence of Amsterdam. The uneasiness, however, which he feels at being separated so far from his capital generally determines him to bring part both of the Konnigsberg goods which he destines for the market of Lisbon, and of the Lisbon goods which he destines for that of Konnigsberg, to Amsterdam: and though this necessarily subjects him to a double charge of loading and unloading, as well as to the payment of some duties and customs, yet for the sake of having some part of his capital always under his own view and command, he willingly submits to this extraordinary charge; and it is in this manner that every country which has any considerable share of the carrying trade becomes always the emporium, or general market, for the goods of all the different countries whose trade it carries on. The merchant, in order to save a second loading and unloading, endeavours always to sell in the home market as much of the goods of all those different countries as he can, and thus, so far as he can, to convert his carrying trade into a foreign trade of consumption. A merchant, in the same manner, who is engaged in the foreign trade of consumption, when he collects goods for foreign markets, will always be glad, upon equal or nearly equal profits, to sell as great a part of them at home as he can. He saves himself the risk and trouble of exportation, when, so far as he can, he thus converts his foreign trade of consumption into a home trade. Home is in this manner the centre, if I may say so, round which the capitals of the inhabitants of every country are continually circulating, and towards which they are always tending, though by particular causes they may sometimes be driven off and repelled from it towards more distant employments. But a capital employed in the home trade, it has already been shown, necessarily puts into motion a greater quantity of domestic industry, and gives revenue and employment to a greater number of the inhabitants of the country, than an equal capital employed in the foreign trade of consumption: and one employed in the foreign trade of consumption has the same advantage over an equal capital employed in the carrying trade. Upon equal, or only nearly equal profits, therefore, every individual naturally inclines to employ his capital in the manner in
which it is likely to afford the greatest support to domestic
industry, and to give revenue and employment to the greatest
number of people of his own country.

Secondly, every individual who employs his capital in the
support of domestic industry, necessarily endeavours so to direct
that industry that its produce may be of the greatest possible
value.

The produce of industry is what it adds to the subject or
materials upon which it is employed. In proportion as the value
of this produce is great or small, so will likewise be the profits
of the employer. But it is only for the sake of profit that any
man employs a capital in the support of industry; and he will
always, therefore, endeavour to employ it in the support of that
industry of which the produce is likely to be of the greatest
value, or to exchange for the greatest quantity either of money
or of other goods.

But the annual revenue of every society is always precisely
equal to the exchangeable value of the whole annual produce
of its industry, or rather is precisely the same thing with that
exchangeable value. As every individual, therefore, endeavours
as much as he can both to employ his capital in the support of
domestic industry, and so to direct that industry that its produce
may be of the greatest value; every individual necessarily labours
to render the annual revenue of the society as great as he can.
He generally, indeed, neither intends to promote the public
interest, nor knows how much he is promoting it. By preferring
the support of domestic to that of foreign industry, he intends
only his own security; and by directing that industry in such a
manner as its produce may be of the greatest value, he intends
only his own gain, and he is in this, as in many other cases, led
by an invisible hand to promote an end which was no part of
his intention. Nor is it always the worse for the society that it
was no part of it. By pursuing his own interest he frequently
promotes that of the society more effectually than when he
really intends to promote it. I have never known much good
done by those who affected to trade for the public good. It is
an affectation, indeed, not very common among merchants, and
very few words need be employed in dissuading them from it.

What is the species of domestic industry which his capital